

NOTICE TO THE MARKET

Votorantim S.A. ("VSA"), in partnership with Itaúsa S.A. ("Itaúsa"), announced today that they have submitted a joint proposal for the potential acquisition of Andrade Gutierrez Participações S.A.'s ("AG") stake in CCR S.A. ("CCR").

The joint proposal, which has been accepted by AG, comprises the acquisition of 300,149,836 common shares, representing 14.9% of CCR's capital, at a price of R\$13.75 per share, for a total of R\$4.1 billion. VSA's investment will be R\$1.3 billion, and upon closing of the transaction and considering VSA's current stake of 5.8% in CCR, VSA and Itaúsa will each individually hold approximately 10.3% of CCR's capital.

This potential investment is aligned with VSA's strategy of portfolio diversification, balancing its sector exposure and expanding VSA's capital allocation opportunities.

Closing of the transaction is subject to the satisfactory completion of due diligence and negotiation of binding agreements.

São Paulo, March 23rd, 2022.

Votorantim S.A.