

NOTICE TO THE MARKET

Votorantim S.A. ("VSA"), in addition to the Notices to the Market of March 23, 2022 and July 5, 2022, hereby informs the conclusion of the acquisition of Andrade Gutierrez Participações S.A.'s ("AG") stake in CCR S.A. ("CCR"), in partnership with Itaúsa S.A. ("Itaúsa"), as provided for in the purchase agreement signed by VSA, Itaúsa and AG.

The transaction comprised the acquisition of 300,149,836 common shares, representing 14.9% of CCR's capital, at an adjusted price of R\$13.66 per share, for a total of R\$4.1 billion.

As part of this transaction, VSA acquired 91,479,918 common shares, representing 4.5% of CCR's capital, for R\$1.2 billion. Considering the stake acquired in 2021, VSA now holds 10.3% of CCR's capital. On this date, the shareholders' agreement signed by VSA, Itaúsa, Mover and Soares Penido becomes effective.

São Paulo, September 12, 2022.

Votorantim S.A.